



# The strategic transformation for future societal vision – Japan's innovative approach–

**Miki KURIBAYASHI**

**Kazuhiro HAYASHI and Shinichi AKAIKE**

**S&T Foresight Center**

**National Institute of Science and Technology Policy**

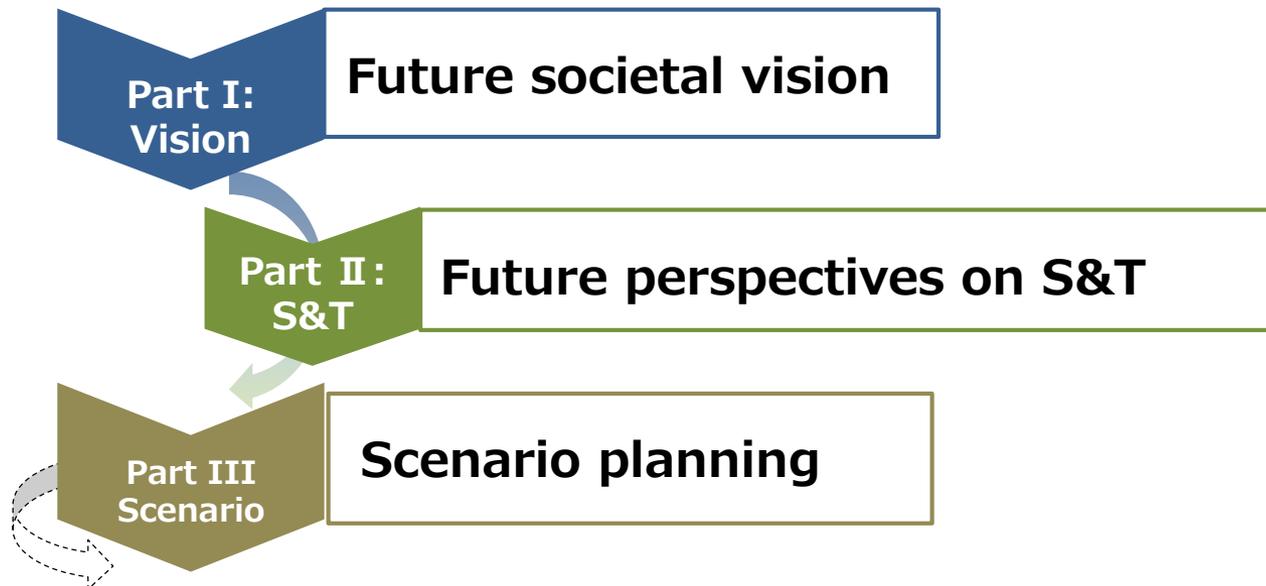
**Ministry of Education, Culture, Sports, Science and Technology**

**JAPAN**

## ◆ Background

The S&T Foresight survey has been carried out every 5 years since 1971

- ◆ NISTEP has been involved since the 5th survey (1992)
- ◆ The 10th S&T Foresight survey was conducted through 2013-2015 to contribute to STI policies and strategies for the next 5 years
- ◆ Outline of the latest survey (2013-2015)



1

We need to identify **goal oriented direction to the society.**

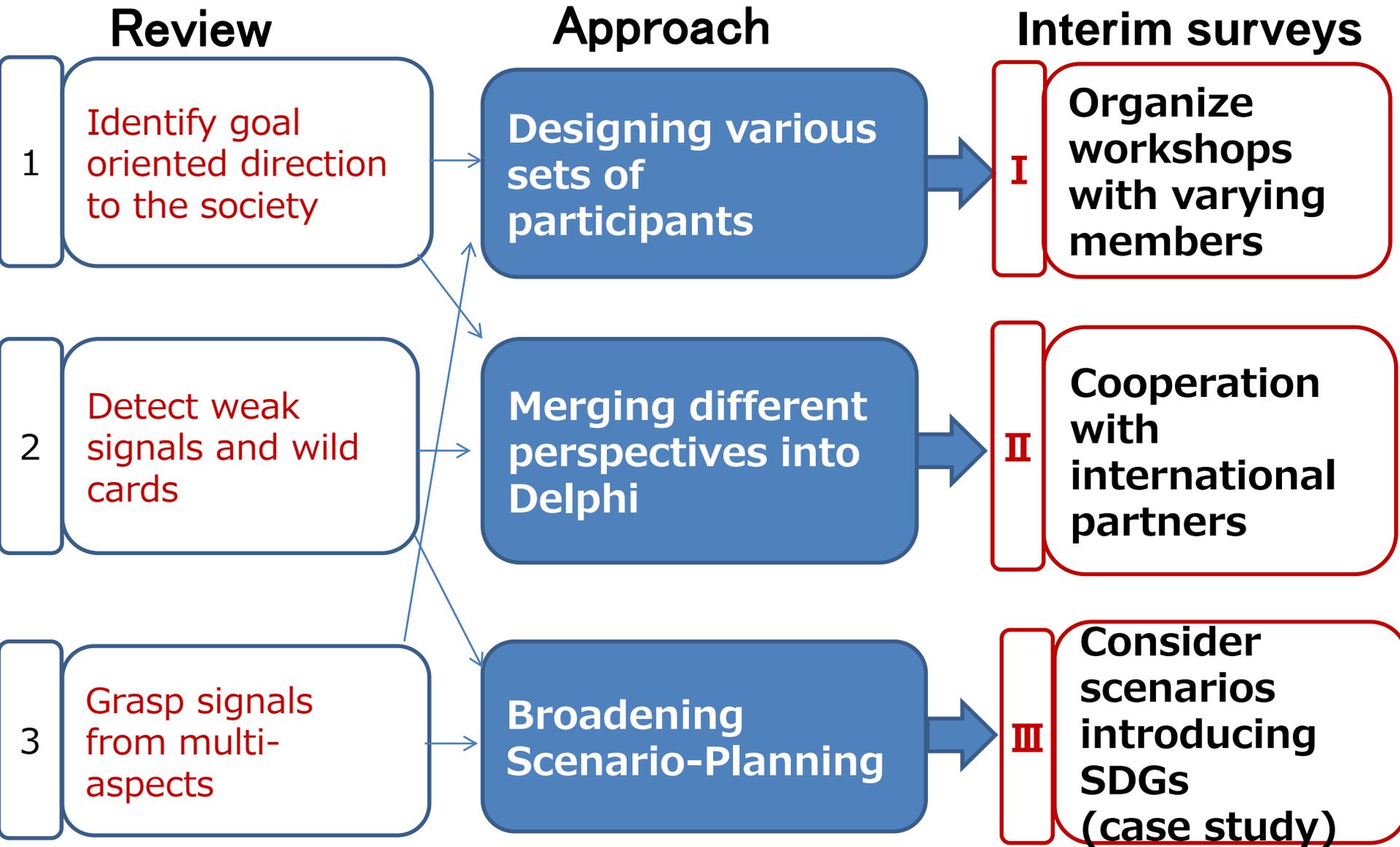
2

We need to **detect weak signals and wild cards** to sense changes in the society.

3

We aim to organize workshops with members of different fields in order to **grasp signals from multi-aspects.**

Resouce: NISTEP REPORT No.164



# I . Organize workshops with varying members

Workshops consisting of following members

number of participants

**New setting**

	STI Researcher Administrator	Specialist, Staff		
		Communicator	HR Clerk	URA※
Lab.	12		2	
Univ.	6	1		1
Corp.	3	1		
Gov.	8			
Org.	3			
total	32	2	2	1

※URA : University Research Administrator

## Feature

- These members have been selected **to communicate and cooperate with a variety of stakeholders in society.**

**Title : Create open science in the future  
through cooperation with society**

**Date: 2days (27 and 28 Jan 2017)**

**Organization :The Research Institute**

**for Humanity and Nature/**

**National Institute of Informatics/**

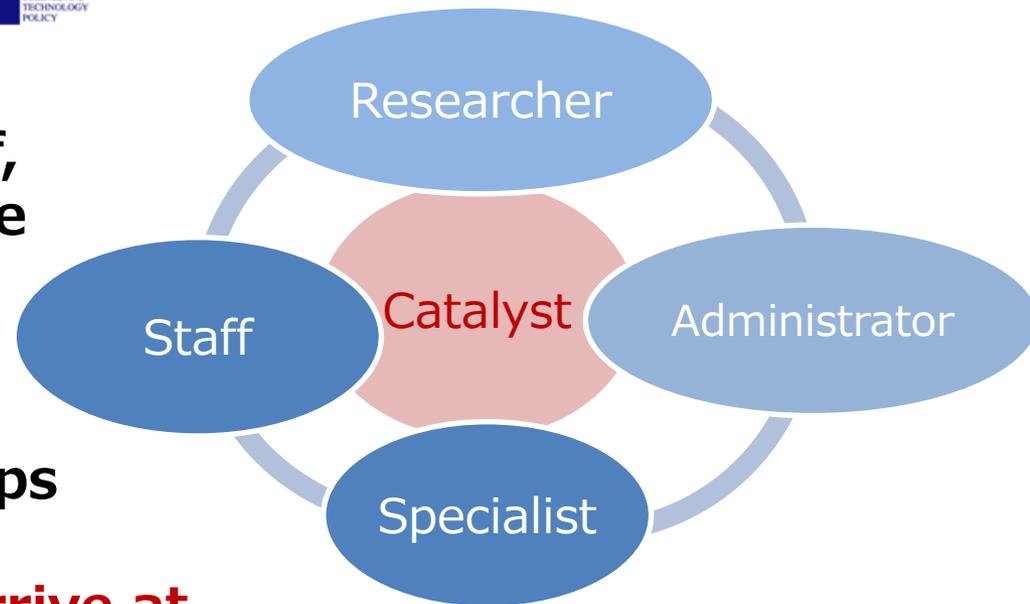
**and NISTEP**



**NII**



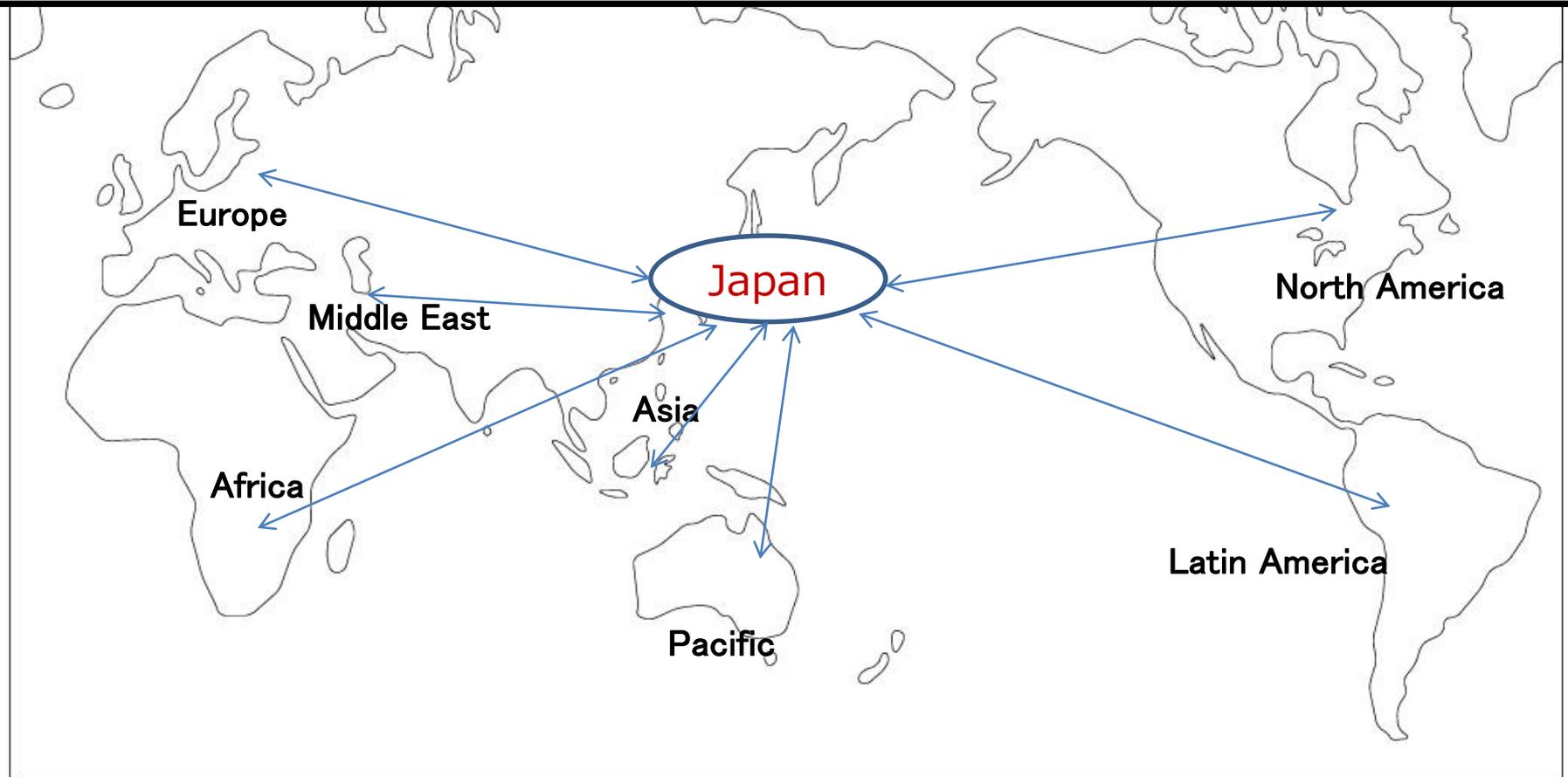
**By adding specialist and staff,  
we can gain grater knowledge  
results.**



**“Catalyst” has ideas to fill gaps  
between science and society  
towards a new direction to arrive at  
an innovative solution.**

## II. Cooperation with international partners

We have maintained good relationship with many countries through cooperation through surveys and collaboration. We aim to **further enhance bilateral cooperation with case studies, international comparison studies and information exchange.**



Resouce: map [www.abysse.co.jp](http://www.abysse.co.jp)

# Collaborative research project between Japan and Finland

Trial of foresight by integrated several foresight tool (2007-2008)

**Finland**

**Extract topics having  
Impact for social change**



**Japan**

**Utilize Delphi survey  
for foresight**



The main focus is to **determine a clear concept  
and adjust opinions in a short period of time.**



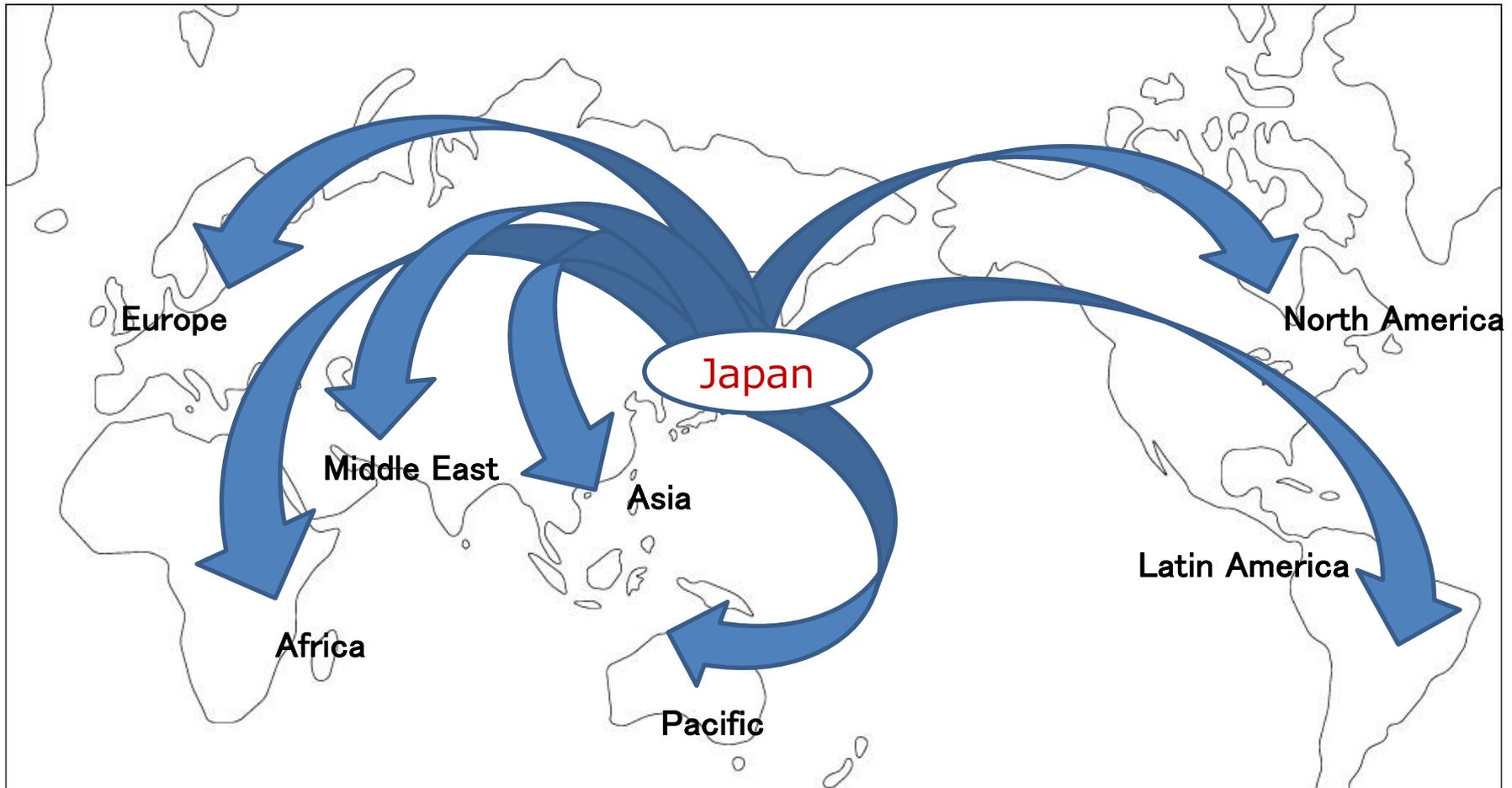
We held seminars and discussed the effective new approach(2017)

**Finland**  
**Stakeholder involvement  
(Foresight 2030)**  
**Strategic design for Foresight**



**“Finnish Innovation and  
Foresight System”**  
**“Hybrid Methods  
for Exploring Transformative  
Futures” “**

## II. Cooperation with international partners



By adopting useful aspects through international cooperation, we can **drive our research in new directions or speed up processes to arrive at solutions.**

# III. Consider scenarios introducing SDGs (case study)

“Work and Lifestyle in 2030” is a Workshop on Sustainable Development Goals (SDGs) organized by Sustainability Forum Japan (2017)

## The Participants of this workshops

	STI Researcher Administrator	General Specialist, Staff	
		SDGs	CSR※
Lab.	2		
Corp.	4		3
Gov.	1		
Org.	2	3	
total	9	3	3

※CSR: Corporate Social Responsibility

### NPO Sustainability Forum Japan

Work :Spreading GRI (Global Reporting Initiative) concept by holding seminars for sustainable society

The Participants : over 3,250 since 2002



**Q:What preparation is required for co-existence of human and AI  
in the future society?**

A1: How to evaluate worker's performance in such environment.

A2: How to plan HR strategy to enhance corporate value toward the future.

A3: How to strengthen the management comprehensively.

# Extracted topics related to AI and work from the Delphi survey (summary)

Field	Topics	Importance	Uncertainty	Discontinuity	Morality	Competitiveness	When to be realized	When to be achieved
Service	The generalization of robot inspection technology to inspect buildings or infrastructures.	3.7	3.2	2.5	2.4	2.3	2020	2025
ICT	Technology to ensure that critical systems which could malfunction and endanger people's lives or operate safely.	3.6	2.7	3.2	2.7	2.7	2025	2030
ICT	A robot which conducts dangerous work in cooperation with workers with specialized knowledge and skills.	3.6	3.1	2.7	2.5	2.5	2025	2025
Service	Intelligent robots (able to recognize and avoid danger without input from an external operator) becomes widespread.	3.6	3.1	2.7	2.5	3.2	2024	2026
Service	nursing care robots that both ensure human safety and shorten time humans and robots are in contact during operations.	3.6	3.2	2.5	2.6	3.3	2020	2025

# Consider a scenario for co-existence of human and AI in the future society (case study)

AI technology is developing rapidly.  
It involves various issues regarding human and AI.  
How to cope with this rapid change and adapt to it sustainably are essential.  
I suggest the below [approaches in response to Delphi survey](#).

**Promoting ways to make effective use of time** by carrying out productive activities



Theory by 2020

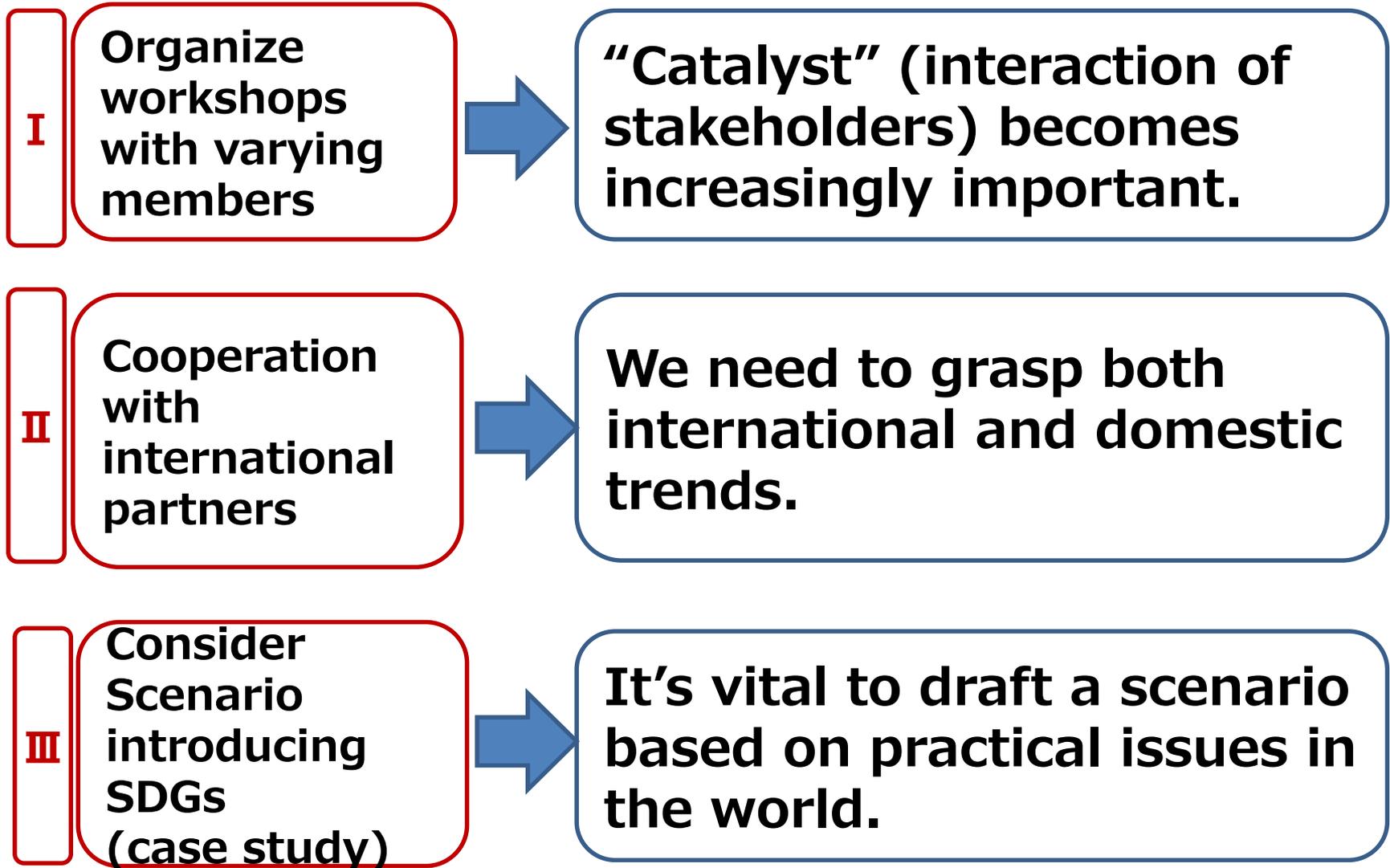
The process of collaborative creation of value in services, and the effective combination of resources and the dynamism of their interaction will be theorized.

**Creating methods to optimize ways** of human and AI cooperation



Design by 2025

Establishment of methods to measure and evaluate productivity in the case of intellectual work and contributions to cooperative intellectual activities.



# Towards a new framework

Developing horizon scanning and adapt various data and Planning evidence-based STI policy

Web crawling of information about S&T and society  
press releases, news articles, SNS, database of patent and monograph

horizon scanning

Extract emerging issues

Visualized information of regular survey

Emerging issues reports

Reports by field and theme

Analysis and assessment by experts

Foresight open platform

S&T Foresight

Future societal vision

Future perspectives on S&T

Scenario planning



**Thank you  
for your attention!**

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Please visit our Website:  
<http://www.nistep.go.jp/en/>